

December 13, 2023

Thank you to the residents who attended the December 6, 2023, Board Meeting, and to those who provided additional questions and feedback. It is of the utmost importance that we seek first to understand before being understood.

In an attempt to provide more information and to answer questions that have arisen, an expanded version of the budget was prepared. The updated 2024 Budget, including actual expenditures from 2019 through 2023 to date, and projections for 2024, will be posted on the Township website and is attached for review.

Initial projections for income and expenses in 2024 indicated a substantial carryover amount would be required to balance the budget. However, since receiving additional input, Township staff have revised expenses in areas of the budget to provide as close to a net neutral millage rate for the General Fund as possible.

For the 2024 Budget:

- The Township proposes a reduction in the CFT Property Tax millage from 0.352 to 0.3195.
- The Township proposes a Fire Tax be reinstated at a millage of 0.065.

Funding for the Fire Company will be provided through a combination of tax revenues collected by the Township. Approximately \$60,000 will be generated from the proposed Fire Tax, and \$40,000 will be contributed from Local Services Tax (LST). Concordville Fire Co. has been extremely responsive to Chadds Ford's efforts to strengthen our relationship and understand their current financial needs. A meeting was held with fire company representatives on Tuesday, December 12th to obtain financial reporting documents, and further discuss the relationship between the Township and Fire Co. If the Board is satisfied with the reporting provided, the total sum will be sent to the Fire Company on an annual basis.

We look forward to a peaceful continuation of information sharing, questions, and answers at 5 p.m. on Wednesday, December 13, 2023, at the continued Board of Supervisors meeting, 10 Ring Road, Chadds Ford, PA 19317. It is also anticipated there will be officials from Concordville Fire Company in attendance at the continued meeting.

Sincerely,

Samantha Reiner

Chadds Ford Township Board of Supervisors
Samantha Reiner, Chair

CHADDS FORD TOWNSHIP Profit & Loss Budget vs. Actual January 2019 through December 2023

	2019 Year End	Change	2020 Year End	Change	2021 Year End	Change	2022 Year End	Change	2023 Year End	Budget	Change	2024 Proposed Budget
Ordinary Income/Expense												
INCOME/REVENUES												
301.00 · PROPERTY TAXES												
301.10 · RE Tax Township Tax	269,636.24	-2.09%	255,381.80	-7.45%	283,589.94	3.24%	328,971.27	0.5%	323,066.25	330,000.00	-2.15%	295,100.00
301.11 Fire Protection												60,000.00
301.101 · RE Tax Remit Overage	1,726.03	100.0%	679.25	100.0%	208.09	100.0%	468.69	100.0%	171.17		100.0%	150.00
301.12 · RE Tax Library			6,351.87	-4.73%	6,965.11	4.02%	6,770.26	0.99%	6,508.86	6,700.00	-2.94%	6,700.00
301.13 · RE Tax Fire Hydrant Service			23,185.37	-0.93%	26,634.42	3.05%	30,112.85	5.97%	26,900.24	29,000.00	-7.81%	29,000.00
301.14 · RE Tax Open Space							2,022.78	100.0%				
301.20 · RE Tax Township Prior Year (Previous years' taxes remitted after Jan. 1 of new year)	4,038.08	100.0%	22.10	100.0%	1,345.74	100.0%	26.23	100.0%				
301.40 · RE Tax Remit DELCO (Delinquent)	4,674.21	14.42%	24,413.57	85.66%	6,394.62	21.81%	5,379.24	7.05%	5,857.58	3,525.00	39.82%	3,500.00
Total 301.00 · PROPERTY TAXES	280,074.56	-10.42%	310,033.96	0.67%	325,137.92	4.07%	373,751.32	1.71%	362,504.10	369,225.00	-1.85%	394,450.00
310.00 · LOCAL ENABLING TAXES												
310.10 · Real Estate Transfer Tax	222,136.02	32.47%	143,535.73	-13.56%	551,193.85	63.72%	473,218.92	55.83%	282,609.79	330,000.00	-16.77%	200,000.00
310.36 · Business Privilege Tax	43,204.00	35.19%	54,299.03	7.92%	51,158.00	14.97%	56,276.55	28.92%	45,693.24	52,000.00	-13.8%	50,000.00
310.40 · Business Priv. Tax-Del.	51,900.00	100.0%										
310.52 · Local Services Tax	177,721.85	1.53%	211,231.27	21.89%	169,702.79	11.61%	168,748.29	28.89%	150,407.45	130,000.00	13.57%	160,000.00
310.00 · LOCAL ENABLING TAXES - Other									23.84		100.0%	
Total 310.00 · LOCAL ENABLING TAXES	494,961.87	28.68%	409,066.03	7.59%	772,054.64	49.03%	698,243.76	47.15%	478,734.32	512,000.00	-6.95%	410,000.00
321.00 · CABLE TV FRANCHISE FEES												
321.80 · Comcast Franchise Fees	46,487.16	-18.31%	45,751.24	4.92%	46,741.42	-2.64%	48,288.90	11.99%	47,940.32	38,000.00	20.73%	38,000.00
321.81 · Verizon FiOS Franchise Fees	53,261.29	-12.65%	48,917.01	-3.24%	44,959.50	8.08%	53,592.27	25.36%	41,983.19	40,000.00	4.72%	40,000.00
Total 321.00 · CABLE TV FRANCHISE FEES	99,748.45	-15.29%	94,668.25	0.71%	91,700.92	2.62%	101,881.17	19.02%	89,923.51	78,000.00	13.26%	78,000.00
331.00 · FINES AND FORFEITS												
331.10 · Court Fines, District Justice	554.34	-80.39%	949.68	47.35%	1,371.37	63.54%	1,303.64	61.65%	1,424.48	750.00	47.35%	1,000.00
331.00 · FINES AND FORFEITS - Other					9.62	100.0%						
Total 331.00 · FINES AND FORFEITS	554.34	-80.39%	949.68	47.35%	1,380.99	63.79%	1,303.64	61.65%	1,424.48	750.00	47.35%	1,000.00
341.00 · INTEREST/FINANCE CHGS												
341.01 · Interest Income from Banks	13,536.21	80.05%	5,813.21	-72.02%	1,172.02	-198.63%	4,013.86	75.09%	69,052.27	1,000.00	98.55%	48,000.00
341.02 · Finance Charges	1,071.72	100.0%	1,559.23	100.0%	2,148.49	53.46%	922.95	-8.35%	205.51	1,200.00	-483.91%	200.00
Total 341.00 · INTEREST/FINANCE CHGS	14,607.93	81.52%	7,372.44	-35.64%	3,320.51	-35.52%	4,936.81	59.49%	69,257.78	2,200.00	96.82%	48,200.00
351.00 · FEDERAL GRANT FUNDS												
351.01 · American Rescue Act							195,562.78	100.0%				
351.081 · NATIONAL PARKS SERVICE/ABPP					1,823,561.90	100.0%						
351.00 · FEDERAL GRANT FUNDS - Other							73,864.23	100.0%				
Total 351.00 · FEDERAL GRANT FUNDS					1,823,561.90	100.0%	269,427.01	100.0%				
354.00 · STATE GRANTS												
354.15 · Recycling/Act 101	9,003.00	72.23%	7,075.54	64.67%			7,292.35	65.72%		3,000.00		3,000.00
Total 354.00 · STATE GRANTS	9,003.00	72.23%	7,075.54	64.67%			7,292.35	65.72%		3,000.00		3,000.00

	2019 Year End	Change	2020 Year End	Change	2021 Year End	Change	2022 Year End	Change	2023 Year End	Budget	Change	2024 Proposed Budget
355.00 - STATE SHARED REVENUE												
355.01 - PURTA Remittance	647.81	-8.06%	762.40	8.18%	699.30	-8.97%	1,065.03	34.27%	1,096.74	1,000.00	8.82%	1,000.00
355.04 - Alcoholic Beverage Tax	1,800.00	0.0%	2,000.00	0.0%	2,400.00	100.0%			2,400.00	2,200.00	8.33%	2,400.00
355.07 - Foreign Fire Fighter Relief	43,639.46	19.8%	42,746.89	6.43%	37,730.13	-13.3%	47,249.88	20.15%	49,782.03	40,000.00	19.65%	40,000.00
355.13 - Municipal Pension System Payment									7,960.94		100.0%	7,000.00
Total 355.00 - STATE SHARED REVENUE	46,087.27	18.63%	45,509.29	6.17%	40,829.43	-6.56%	48,314.91	15.9%	61,239.71	43,200.00	29.46%	50,400.00
357.00 - LOCAL GOV'T GRANTS/AID												
357.03 - County Aid	2,700.00	0.0%	2,700.00	0.0%	2,700.00	11.11%	7,359.22	67.39%	2,160.00	6,000.00	-177.78%	2,160.00
Total 357.00 - LOCAL GOV'T GRANTS/AID	2,700.00	0.0%	2,700.00	0.0%	2,700.00	11.11%	7,359.22	67.39%	2,160.00	6,000.00	-177.78%	2,160.00
358.00 - LOCAL GOV'T SHARED PAYMENTS												
358.10 - Corporate Ctr Wy Traffic Signal	1,358.91	63.21%	507.78	100.0%	1,592.75	100.0%						
358.40 - Sewer Authority Reimbursement			1,570.40	100.0%			4,033.80	100.0%	3,179.41	4,000.00	-25.81%	4,000.00
Total 358.00 - LOCAL GOV'T SHARED PAYMENTS	1,358.91	63.21%	2,078.18	100.0%	1,592.75	100.0%	4,033.80	100.0%	3,179.41	4,000.00	-25.81%	4,000.00
361.00 - MISC. TWP FEES/RECOVERABLES												
361.10 - Hydrant Fees	2,349.39	-6.41%	2,231.03	-12.06%	2,262.58	1.44%	2,221.63	-0.38%	2,350.91	2,230.00	5.14%	2,350.00
361.11 - Advertising Recoverable	1,403.40	100.0%	598.24	100.0%	1,344.70	100.0%	147.21	100.0%				
361.38 - Solicitor Recoverable	30,807.00	100.0%	19,822.17	100.0%	29,917.50	100.0%	13,392.50	100.0%	15,878.50		100.0%	
361.39 - Court Recorder Recoverable	2,033.66	100.0%	1,573.75	100.0%	3,163.00	100.0%	112.50	100.0%	75.00		100.0%	
361.40 - Engineering Recoverable	96,713.50	100.0%	71,782.75	100.0%	63,990.50	100.0%	39,868.75	100.0%	56,447.25		100.0%	
361.41 - Land Planner Recoverable	19,953.35	100.0%	36,269.25	100.0%	56,116.20	100.0%	30,855.35	100.0%	23,798.80		100.0%	
361.42 - SEO Recoverable			370.00	100.0%								
361.51 - Copies, Sale of Maps, Code/Ord	453.75	88.98%			15.00	100.0%	-30.70	100.0%				
361.90 - Misc. Township Fees N.E.C.	5,120.39	80.47%	3,630.90	72.46%	36.54	-1,268.36%	6,383.11	92.17%	76,294.06	500.00	99.34%	500.00
367.18 - Painters Folly Garage Apt Rent	340.00	100.0%	4,800.00	100.0%	8,075.00	10.84%						
367.19 - Sewer Authority Rent												
361.00 - MISC. TWP FEES/RECOVERABLES - Other					125.00	100.0%	169.78	100.0%				
Total 361.00 - MISC. TWP FEES/RECOVERABLES	159,174.44	97.77%	141,078.09	97.48%	165,046.02	93.51%	93,120.13	97.07%	174,844.52	2,730.00	98.44%	2,850.00
362.00 - PERMITS & INSPECTIONS												
361.31 - SLDO Application Fee	7,240.00	-38.12%	9,675.00	22.48%	4,475.00	-26.82%	11,525.00	13.23%	7,200.00	8,500.00	-18.06%	8,500.00
361.34 - Conditional Use Application Fee	2,750.00	-9.09%	3,500.00	14.29%	1,000.00	-100.0%	3,200.00	53.13%	2,300.00	2,400.00	-4.35%	2,400.00
361.35 - Zoning Hearing Board Appl. Fee	4,000.00	0.0%	4,500.00	77.78%	5,775.00	65.37%	3,500.00	42.86%	3,430.00	5,000.00	-45.77%	3,500.00
362.41 - Building Permit	41,041.77	-119.29%	22,025.50	-70.26%	34,721.50	42.4%	43,667.85	54.2%	29,314.25	26,000.00	11.31%	22,000.00
362.42 - Electrical Permit Admin	13,249.70	-35.85%	11,234.50	-2.36%	1,950.00	-28.21%	7,265.00	86.24%	10,495.00	8,500.00	19.01%	1,000.00
362.421 - Electrical Permit					16,940.00	55.73%	13,010.00	23.14%	7,497.00	13,000.00	-73.4%	10,000.00
362.43 - Plumbing Permit	14,377.50	-4.33%	6,435.00	-86.48%	10,302.50	27.2%	5,340.00	-40.45%	5,180.50	8,500.00	-64.08%	2,600.00
362.45 - Certificate of Occupancy	7,190.00	-11.27%	4,070.00	-22.85%	8,555.00	41.55%	9,375.00	46.67%	3,925.00	7,500.00	-91.08%	2,000.00
362.46 - UCC Fee	1,111.50	10.03%	890.00	100.0%	1,230.50	100.0%	1,449.50	100.0%	961.00		100.0%	800.00
362.47 - Mechanical Permit	25,189.00	40.45%	14,235.00	-5.37%	21,680.00	30.81%	27,403.00	63.51%	17,308.00	15,000.00	13.33%	15,000.00
362.48 - Grading Permit	3,500.00	28.57%	5,250.00	52.38%	3,800.00	-31.58%	2,150.00	-16.28%	3,200.00	4,000.00	-25.0%	3,000.00
362.49 - Well Permit	1,300.00	23.08%	1,300.00	23.08%	1,700.00	41.18%	1,300.00	50.0%	325.00	1,400.00	-330.77%	325.00
362.50 - Zoning Permit	4,275.10	6.43%	4,560.00	34.21%	6,000.00	33.33%	7,095.00	43.62%	7,305.00	5,000.00	31.55%	5,500.00
362.51 - Special Permit Fees	2,527.00	1.07%	1,410.00	50.35%	1,025.00	26.83%	4,067.00	88.94%	4,694.00	1,000.00	78.7%	3,000.00
362.52 - Sign Permits	1,810.00	17.13%	520.00	-188.46%	1,010.00	0.99%	1,005.00	25.37%	739.00	1,200.00	-62.38%	500.00
362.54 - Plan Review					25,022.50	100.0%	26,161.50	61.78%	16,087.00	25,000.00	-55.4%	10,000.00

	2019 Year End	Change	2020 Year End	Change	2021 Year End	Change	2022 Year End	Change	2023 Year End	Budget	Change	2024 Proposed Budget
362.55 · Roadway Occupancy Permits (ROP)	1,140.00	34.21%	520.00	0.0%	2,775.00	81.98%	2,185.00	74.83%	4,425.00	1,500.00	66.1%	1,500.00
362.56 · Safety Inspections												0.00
362.58 · MISC. Permit Fee N.E.C.	41,376.75	97.58%	16,426.25	15.99%	8,731.25	-3.08%	9,621.00	6.45%	25.00	11,000.00	-43,900.0%	0.00
364.15 · SEO Onsite Septic Permit	8,500.00	70.59%	8,850.00	-24.29%	14,500.00	44.83%	11,950.00	16.32%	5,000.00	10,600.00	-112.0%	
362.00 · PERMITS & INSPECTIONS - Other							555.00	100.0%	1,250.00		100.0%	0.00
Total 362.00 · PERMITS & INSPECTIONS	180,578.32	0.46%	115,401.25	-26.97%	171,193.25	34.91%	191,824.85	41.4%	130,660.75	155,100.00	-18.7%	91,625.00
389.00 · PRIOR YEAR CARRYOVER												
389.01 · Misc. Income					18,861.43	100.0%	78,116.05	100.0%	2,337.19	25,000.00	-969.66%	5,000.00
389.04 · General Fund Carryover										16,259.00		217,725.00
Total 389.00 · PRIOR YEAR CARRYOVER					18,861.43	-486.6%	78,116.05	100.0%	2,337.19	41,259.00	-1,665.33%	222,725.00
391.00 · OTHER INCOME												
391.00 · OTHER INCOME - Other			236.20	100.0%			39.74	100.0%				
Total 391.00 · OTHER INCOME			236.20	100.0%			39.74	100.0%				
392. · INTERFUND TRANSFERS IN												
392.14 · Transfer In From Open Space							195.00	100.0%				
392.22 · Transfer In From Storm. O & M F					4,283.45	100.0%			1,190.00		100.0%	
392.381 · Trans. GF to Brandywine Dr. MM												
392. · INTERFUND TRANSFERS IN - Other									522.62		100.0%	
Total 392. · INTERFUND TRANSFERS IN					4,283.45	100.0%	195.00	100.0%	1,712.62		100.0%	
392.100 · Transfer to Special Revenue Fd	30,097.74	100.0%										
392.250 · Transfer from Open Space Fund	68,130.03	100.0%										
392.260 · Transfer from Fee in Lieu Fund	2,040.00	100.0%										
Total Income/revenue:	1,389,116.86	18.48%	1,136,168.91	-1.24%	3,421,663.21	68.34%	1,879,839.76	47.76%	1,377,978.39	1,217,464.00	11.65%	1,308,410.00
Gross Profit:	1,389,116.86	18.48%	1,136,168.91	-1.24%	3,421,663.21	68.34%	1,879,839.76	47.76%	1,377,978.39	1,217,464.00	11.65%	1,308,410.00
EXPENSES/EXPENDITURES:												
400.00 · LEGISLATIVE BODY												
400.05 · Supervisors Salaries	5,625.00	0.0%	5,473.41	-2.77%	5,625.00	0.0%	5,625.00	0.0%	4,218.75	5,625.00	-33.33%	5,625.00
Total 400.00 · LEGISLATIVE BODY	5,625.00	0.0%	5,473.41	-2.77%	5,625.00	0.0%	5,625.00	0.0%	4,218.75	5,625.00	-33.33%	5,625.00
401.00 · EXECUTIVE-MANAGER												
401.10 · Manager Salary	74,727.63	3.7%	68,336.02	-12.62%	82,960.02	-4.82%	146,272.25	-4.6%	109,413.42	105,900.00	3.21%	115,000.00
Total 401.00 · EXECUTIVE-MANAGER	74,727.63	3.7%	68,336.02	-12.62%	82,960.02	-4.82%	146,272.25	-4.6%	109,413.42	105,900.00	3.21%	115,000.00
402.00 · AUDIT SERVICES/FINANCIAL ADMIN.												
402.14 · Audit & Accounting Fees	12,600.00	3.97%	12,550.00	0.4%	12,300.00	0.0%	11,800.00	-24.58%	13,085.50	12,500.00	4.47%	12,500.00
Total 402.00 · AUDIT SERVICES/FINANCIAL ADMIN.	12,600.00	3.97%	12,550.00	0.4%	12,300.00	0.0%	11,800.00	-24.58%	13,085.50	12,500.00	4.47%	12,500.00
403.00 · TAX COLLECTION												
403.05 · Tax Collector-Salary	16,269.92	-4.49%	17,344.32	-0.6%	18,446.16	6.76%	20,025.87	11.73%	16,996.25	17,676.00	-4.0%	17,676.00
403.21 · Tax Collector Expenses-Elected	2,372.13	-47.55%	3,167.01	-10.51%	1,105.64	-126.11%	2,012.92	0.64%	2,765.86	2,000.00	27.69%	2,000.00
403.311 · BPT/LST Collection Fees	19,335.01	53.45%	8,869.33	43.63%	9,080.52	0.89%	7,686.70	-10.58%		8,500.00		8,000.00
Total 403.00 · TAX COLLECTION	37,977.06	22.32%	29,380.66	11.68%	28,632.32	-0.24%	29,725.49	5.21%	19,762.11	28,176.00	-42.58%	27,676.00
404.00 · LEGAL SERVICES												
404.10 · Solicitor/General	49,460.00	19.13%	38,972.50	-15.47%	35,393.50	-27.14%	40,359.00	-11.5%	53,478.50	50,000.00	6.5%	60,000.00
404.11 · LEGAL-OTHER	3,111.00	100.0%								5,000.00		
404.31 · Administrative/Legal Consult							6,536.00	23.5%	1,300.04	5,000.00	-284.6%	2,500.00
Total 404.00 · LEGAL SERVICES	52,571.00	23.91%	38,972.50	-15.47%	35,393.50	-27.14%	46,895.00	-6.62%	54,778.54	60,000.00	-9.53%	62,500.00

	2019 Year End	Change	2020 Year End	Change	2021 Year End	Change	2022 Year End	Change	2023 Year End	Budget	Change	2024 Proposed Budget
405.00 · ADMINISTRATIVE STAFF												
405.10 · Asst Twp Mgr. Salary	27,538.41	-72.49%	35,114.56	-6.79%	37,088.48	-1.11%	47,967.38	17.13%	43,846.30	60,000.00	-36.84%	75,000.00
405.13 · Admin Asst/Assistant BCO Salary	31,851.89	-3.6%	26,172.21	-31.82%	27,503.49	-29.07%	46,463.02	9.61%	50,000.00	52,000.00	-4.0%	55,000.00
405.14 · Finance & HR Dir Salary	54,999.88	-0.0%	30,786.38	-84.01%	52,499.98	-0.0%	62,448.41	4.72%	51,649.00	70,000.00	-35.53%	56,160.00
405.15 · Temp/Part-time Staff	9,652.66	48.2%	21,184.82	5.59%	5,903.25	-272.68%	8,611.25	12.9%	9,530.90	15,000.00	-57.38%	25,000.00
405.31 · Administrative/Consultant							5,655.07	-76.83%	9,885.08	5,000.00	49.42%	2,500.00
405.00 · ADMINISTRATIVE STAFF - Other							2,115.38	100.0%				
Total 405.00 · ADMINISTRATIVE STAFF	124,042.84	-13.27%	113,257.97	-31.25%	122,995.20	-19.92%	173,260.51	8.37%	164,911.28	202,000.00	-22.49%	213,660.00
406.00 · OTHER GENERAL ADMINISTRATIVE												
406.10 · Advertising-Gen'l, Help, Mtgs.	3,975.86	-76.06%	3,471.30	-87.25%	3,457.07	-73.56%	4,972.03	-0.56%	7,266.61	5,000.00	31.19%	5,000.00
406.11 · Advertising Recoverable									3.00		100.0%	
406.18 · Other Compensation												
406.21 · Office Supplies & Equipment	4,646.26	-72.18%	6,160.59	-29.86%	4,842.97	-106.48%	12,583.40	4.64%	13,419.75	12,750.00	4.99%	12,750.00
406.23 · Postage & Shipping	1,085.75	-84.2%	1,710.60	-16.92%	964.69	-81.41%	521.06	100.0%	132.00		100.0%	1,000.00
406.24 · Committee & Board Support	3,545.29	-41.03%	1,726.59	-189.59%	5,371.99	34.85%	6,287.83	44.34%	2,793.85	6,000.00	-114.76%	6,000.00
406.28 · Communications mailers-postage	5,352.57	-54.13%	2,355.89	-250.19%	1,851.48	-116.04%	2,115.00	-89.13%	1,142.95	4,850.00	-324.34%	4,850.00
406.29 · Payroll Service	914.53	-31.21%	1,731.00	42.23%	1,792.30	59.55%	1,803.95	44.57%	1,731.80	1,300.00	24.93%	1,500.00
406.30 · Misc. Twp Admin Exp. NEC	5,337.94	81.27%	380.10	100.0%	30,648.25	96.74%	488.22	-104.83%	1,017.00	1,000.00	1.67%	200.00
406.34 · Printing, Stationery	658.40	-51.88%	796.86	-25.49%								0.00
406.39 · Bank Service Charges & Fees	374.00	19.79%	386.00	9.33%	256.90	-86.84%	12.16	-722.37%	1,221.50	340.00	72.17%	1,200.00
406.42 · Prof. Association Dues/Fees	2,351.80	-27.56%	1,970.00	-54.82%	3,565.00	29.87%	828.00	-201.93%	185.00	1,500.00	-710.81%	1,500.00
406.46 · Travel Expense	3,099.81	3.22%	340.11	-782.07%	103.38	-2,028.07%	657.85	-234.42%	3,506.59	2,200.00	37.26%	3,200.00
406.461 · Education, Training, Seminars	1,172.19	-155.93%	1,850.28	-8.09%	-476.81	519.45%	5,029.68	60.24%	2,747.60	4,000.00	-45.58%	5,000.00
406.48 · Website Fees/GIS	2,060.00	-45.63%	2,932.62	-2.3%	2,060.00	-94.17%	6,460.39	53.56%	4,383.27	3,400.00	22.43%	4,800.00
407.27 · IT Support/Software Maintenance	11,461.03	34.56%	10,212.73	15.79%	14,747.33	8.46%	16,664.89	-2.01%	20,975.81	17,000.00	18.95%	17,000.00
Total 406.00 · OTHER GENERAL ADMINISTRATIVE	46,035.43	-21.1%	36,024.67	-50.59%	69,184.55	25.34%	58,424.46	8.77%	60,526.73	59,340.00	1.96%	64,000.00
408.00 · ENGINEERING SERVICES												
408.10 · Engineering/General	64,236.82	22.16%	44,368.75	-40.86%	34,396.50	-81.7%	26,239.00	-138.2%	63,122.00	45,000.00	28.71%	60,000.00
408.15 · SEO Onsite Septic Inspections			5,022.00	-99.12%	8,895.00	37.04%	9,357.50	40.15%	8,740.00	7,000.00	19.91%	2,500.00
408.25 · Engineering-Road Program							4,139.75	100.0%	8,716.00	5,000.00	42.63%	8,100.00
408.27 · Floodplain Management (CFM)							3,977.50	-654.24%				
408.28 · 537 Plan			116.25	100.0%	455.00	-9.89%			2,670.00	300.00	88.76%	2,700.00
408.29 · Stormwater Other							11,435.99	100.0%	7,537.75		100.0%	7,600.00
408.31 · Administrative/Stormwater Con							399.00	-1,153.13%	574.75	2,500.00	-334.97%	2,500.00
Total 408.00 · ENGINEERING SERVICES	64,236.82	22.16%	49,507.00	-46.44%	43,746.50	-56.81%	55,548.74	-86.5%	91,360.50	59,800.00	34.55%	83,400.00
409.00 · MUNICIPAL BLDG. MAINTENANCE												
409.32 · Utilities-Telephone	6,346.60	-10.3%	5,931.06	-18.02%	5,029.28	-21.29%	6,595.66	-6.13%	3,827.24	7,000.00	-82.9%	3,500.00
409.36 · Utilities-Electric Twp. Bldg.	4,073.88	-22.73%	3,587.11	-39.39%	3,823.36	-17.7%	3,784.08	-32.13%	2,774.70	4,000.00	-44.16%	2,500.00
409.361 · Utilities-Heat	1,869.79	-33.7%	1,821.25	-37.27%	1,382.56	-80.82%	1,808.36	-65.9%	1,971.60	3,000.00	-52.16%	2,100.00
409.362 · Utilities - Public Sewer Fee										780.00		0.00
409.37 · Maintenance & Repairs	4,759.82	-57.57%	10,947.30	36.06%	11,306.28	38.09%	10,053.19	-49.21%	13,185.81	12,000.00	8.99%	12,000.00
409.371 · Service Contracts (DELCO Alarm, K & D, Pest Control, Lawn service)	14,537.44	-27.26%	13,271.49	-28.09%	10,307.17	-30.98%	13,588.05	-47.19%	14,132.67	15,000.00	-6.14%	13,000.00
409.44 · Rubbish Removal	360.00	-11.11%	360.00	-11.11%	378.00	-5.82%	714.10	43.99%	525.77	400.00	23.92%	400.00
409.45 · Janitorial/Cleaning Services	5,625.00	2.22%	5,937.36	4.0%	6,088.06	1.45%	8,149.95	7.97%	7,945.44	7,500.00	5.61%	6,800.00
409.46 · Janitorial Supplies	106.89	-367.77%	472.32	-5.86%	76.96	-549.69%	125.42	-298.66%	64.18	300.00	-367.44%	300.00

	2019 Year End	Change	2020 Year End	Change	2021 Year End	Change	2022 Year End	Change	2023 Year End	Budget	Change	2024 Proposed Budget
Total 409.00 · MUNICIPAL BLDG. MAINTENANCE	37,679.42	-24.47%	42,327.89	-6.55%	38,391.67	-5.49%	44,818.81	-32.04%	44,427.41	49,980.00	-12.5%	40,600.00
410.00 · PUBLIC SAFETY												
411.10 · Foreign Fire Fighter Relief (Fee paid to Concordville Fire Fighters Relief Association from Foreign Insurance Co. Fire Fund from Commonwealth)	43,639.46	19.8%	42,746.89	6.43%	37,730.13	-13.3%	47,249.88	20.15%	49,782.03	40,000.00	19.65%	40,000.00
411.15 · Fire Marshall Salary	10,192.31	1.89%	2,410.47	-107.43%	4,999.92	50.0%	2,650.08	0.0%	2,429.24	2,650.00	-9.09%	2,650.00
411.21 · Fire Marshal Expenditures					116.00	100.0%	433.00	100.0%				150.00
411.45 · Fire Protection (Concordville Fire & Protective Association. A min. of 25% of LST must go to local services)	65,000.00	0.0%	65,000.00	0.0%	65,000.00	0.0%	65,000.00	0.0%	65,000.00	65,000.00	0.0%	100,000.00
415.10 · Emergency Preparedness			2,446.79	79.57%	687.23	27.24%			3,349.89	1,600.00	52.24%	2,000.00
415.15 · - EMC Salary							2,650.08	0.0%	2,429.24	2,650.00	-9.09%	2,600.00
419.10 · Fire Hydrant Rental Fees (CWA)	27,116.00	5.22%	25,700.40	0.0%	25,700.60	0.0%	25,700.40	-1.17%	21,447.00	26,000.00	-21.23%	26,000.00
422.10 · Animal Control	2,628.47	23.91%	1,740.00	-43.68%	2,539.99	1.57%	2,107.00	-30.52%	3,202.99	2,300.00	28.19%	3,000.00
Total 410.00 · PUBLIC SAFETY	148,576.24	6.82%	140,044.55	0.96%	136,773.87	-1.59%	145,790.44	5.84%	147,640.39	140,200.00	5.04%	176,400.00
413.00 · BUILDING INSP./ZONING OFFICER												
413.14 · Building/Code Inspectors	105,946.31	10.33%	63,057.00	-34.58%	57,578.00	-18.1%	55,786.00	-21.89%	63,416.00	75,000.00	-18.27%	75,000.00
413.15 · Safety Program	22,343.75	100.0%								5,000.00		5,000.00
413.21 · Inspections Expenditures	27.60	100.0%					48.39	100.0%		28.00		28.00
413.31 · Electrical Permit Inspections	8,935.00	-67.88%	9,435.00	-5.99%	15,160.00	47.23%	16,100.00	50.31%	10,710.00	11,100.00	-3.64%	11,000.00
413.42 · Building Inspector Support			48.00	100.0%			1,086.93	100.0%		1,000.00		1,000.00
413.48 · Permit Program	1,850.00	0.0%	3,700.00	50.0%	1,850.00	0.0%	235.00	-687.23%	1,880.00	2,500.00	-32.98%	2,000.00
413.49 · UCC Fee	1,345.50	25.68%	868.50	100.0%	1,098.00	100.0%	1,237.50	100.0%	1,234.12	1,100.00	10.87%	800.00
413.00 · BUILDING INSP./ZONING OFFICER - Other									2,905.00		100.0%	
Total 413.00 · BUILDING INSP./ZONING OFFICER	140,448.16	19.65%	77,108.50	-48.77%	75,686.00	-4.58%	74,493.82	-6.25%	80,145.12	95,728.00	-19.44%	94,828.00
414.00 · PLANNING AND ZONING												
414.10 · ZHB Solicitor	409.00	-633.5%	1,872.00	-60.26%	1,702.60	-76.2%	3,226.02	7.01%	4,322.58	3,000.00	30.6%	10,000.00
414.15 · Planning Solicitor	5,445.96	-120.35%	4,900.50	-53.05%	7,280.00	-3.02%	6,341.50	-18.27%	1,387.00	6,500.00	-368.64%	1,500.00
414.16 · Land Planner	5,411.00	-121.77%	2,618.00	-358.37%	600.30	-1,899.0%	7,082.90	8.23%	12,603.25	5,000.00	60.33%	10,000.00
414.312 · Court Reporter	2,069.75	-141.58%	4,528.50	0.63%	282.00	-963.83%	2,737.00	-9.61%	4,163.75	1,800.00	56.77%	3,000.00
414.34 · ZHB Advertising	656.60	-204.6%	1,647.48	-21.4%	812.42	-23.09%	1,635.66	38.86%		1,500.00		1,500.00
414.451 · Ordinance Dev./Comp. Plan	45,882.45	12.82%	31,681.05	5.31%	77,028.45	61.05%	43,510.95	-3.42%	13,273.96	50,000.00	-276.68%	10,000.00
Total 414.00 · PLANNING AND ZONING	59,874.76	-23.59%	47,247.53	-24.87%	87,705.77	35.58%	64,534.03	-2.27%	35,750.54	67,800.00	-89.65%	36,000.00
430.00 · ROADS & HIGHWAY SERVICES												
426.10 · Recycling Exp	4,024.55	-11.81%			4,733.45	47.18%	4,100.00	45.12%	5,458.64	4,200.00	23.06%	4,200.00
430.25 · Traffic Signs, Posts, Hardware	11,546.30	-16.92%	5,558.12	-38.54%	14,007.24	46.46%	8,021.85	6.51%		7,500.00		7,500.00
430.31 · Roadmaster Salary	5,000.00	-20.0%	7,230.48	-3.73%	7,500.00	0.0%	7,950.00	0.0%	3,312.50	7,950.00	-140.0%	7,950.00
430.451 · Contracted Repairs/Maintenance	60,157.50	8.57%	32,960.00	-66.87%	35,281.00	-55.89%	48,655.35	-13.04%	13,047.00	45,000.00	-244.91%	45,000.00
432.26 · Rock Salt	4,205.97	-185.31%	7,545.22	-59.04%	2,709.49	-232.17%	4,729.24	-90.31%		5,000.00		5,000.00
432.45 · Snow Plowing Services	36,225.00	-38.03%	22,630.00	-120.95%	46,873.50	-6.67%	48,568.00	-13.24%	2,735.00	55,000.00	-1,910.97%	55,000.00
433.36 · PECO-Traffic Signals	619.93	-29.05%	629.57	-39.78%	1,019.06	26.4%	1,133.68	29.43%	3,109.60	800.00	74.27%	3,000.00
433.361 · Traffic Signals w/Concord	668.41	-648.04%	678.37	-637.06%	681.17	-634.03%	10,229.49	51.12%	4,922.63	700.00	85.78%	2,000.00
433.451 · Traffic Signals Maint.../Service	6,026.00	33.62%	1,186.60	-321.37%	2,578.14	-93.94%	1,027.90	2.71%	81,052.44	1,000.00	98.77%	4,000.00
433.452 · Traffic Signal Corporate Ctr W.	293.78	-70.2%	1,248.75	59.96%	3,581.98	86.04%	168.70	-196.38%	138.01	500.00	-262.29%	1,000.00
433.453 · Traffic Signal Birmingham NET	2,738.75	-228.62%	6,526.32	-37.9%	3,159.51	5.05%			543.41	3,300.00	-507.28%	1,300.00

	2019 Year End	Change	2020 Year End	Change	2021 Year End	Change	2022 Year End	Change	2023 Year End	Budget	Change	2024 Proposed Budget
434.10 · PECO-Street Lights	1,876.05	-6.61%	1,939.97	-3.09%	1,944.25	-2.87%	2,004.52	0.23%	1,682.87	2,000.00	-18.84%	2,000.00
436.10 · MS-4 Stormwater Expenses	8,542.75	-17.06%	10,875.50	8.05%	8,442.00	-18.46%	8,114.00	7.57%	6,564.50	7,500.00	-14.25%	5,000.00
438.10 · Road Maintenance	9,645.05	-314.72%	65,586.46	32.91%	25,829.59	3.21%	20,172.25	-23.93%	28,513.97	25,000.00	12.32%	25,000.00
438.49 · Misc. Road Repair NEC	8,346.13	64.06%	2,965.41	-51.75%	7,091.17	36.54%	72,976.23	93.83%	275.00	4,500.00	-1,536.36%	3,000.00
Total 430.00 · ROADS & HIGHWAY SERVICES	159,916.17	-34.63%	167,560.77	-28.06%	165,431.55	-13.19%	237,851.21	21.8%	151,355.57	169,950.00	-12.29%	170,950.00
438.50 · Recoverable Exp.-Corporate Ctr												
1754585 · Sewer Authority Recoverable (Expense incurred by Township on behalf of Sewer Authority)							685.00	100.0%				
Total 438.50 · Recoverable Exp.-Corporate Ctr							685.00	100.0%				
450.00 · CULTURE AND RECREATION												
454.00 · Parks and Trails	675.00	-492.59%	2,087.16	28.13%	1,112.16	-34.87%						
454.20 · Brandywine Battlefield	10,000.00	0.0%	10,000.00	0.0%	10,000.00	0.0%	10,000.00	0.0%	10,000.00	10,000.00	0.0%	10,000.00
454.37 · Grds, Maint. & Rep., Misc.-P. Folly	13,014.90	23.16%	169.45	-7,571.88%	154.00	-8,341.56%	5.99	100.0%			0.0%	0.00
456.10 · Rachel Kohl Community Library	15,755.00	0.0%	8,000.00	0.0%	8,000.00	0.0%	11,657.00	31.37%	10,000.00	10,000.00	0.0%	10,000.00
459.10 · Historical Society	2,500.00	0.0%	2,500.00	0.0%	2,500.00	0.0%	2,500.00	0.0%	2,500.00	2,500.00	0.0%	2,500.00
459.20 · Civic Association	2,500.00	0.0%	2,500.00	0.0%	2,500.00	0.0%	2,500.00	0.0%	2,500.00	2,500.00	0.0%	2,500.00
459.30 · Sanderson Museum	2,500.00	0.0%	2,500.00	0.0%	2,500.00	0.0%	2,500.00	0.0%	2,500.00	2,500.00	0.0%	2,500.00
459.31 · Brandywine Valley Scenic Byway	500.00	0.0%	500.00	0.0%	500.00	0.0%	500.00	0.0%	600.00	500.00	16.67%	600.00
450.01 Cultural and Recreational Other												5,000.00
Total 450.00 · CULTURE AND RECREATION	47,444.90	-0.65%	28,256.61	-43.33%	27,266.16	-48.54%	29,662.99	7.29%	28,100.00	28,000.00	0.36%	33,100.00
461.00 · RECOVERABLES												
404.45 · Solicitor Recoverable Expense	31,585.00	100.0%	20,382.17	100.0%	36,185.75	100.0%	12,600.00	100.0%	16,904.50		100.0%	
408.45 · Engineering Recoverable	101,534.75	100.0%	85,033.50	100.0%	64,387.75	100.0%	36,585.25	100.0%	60,320.50		100.0%	
414.31 · Court Recorder Recoverable Part	2,019.25	100.0%	1,260.25	100.0%	3,163.00	100.0%	75.00	100.0%	300.00		100.0%	
414.45 · Land Planner Recoverable Exp.	15,454.70	100.0%	36,146.15	100.0%	58,253.00	100.0%	34,016.00	100.0%	22,784.50		100.0%	
438.51 · Advertising-Recoverable Exp.	1,566.90	100.0%	706.49	100.0%	2,776.30	100.0%						
Total 461.00 · RECOVERABLES	152,160.60	100.0%	143,528.56	100.0%	164,765.80	100.0%	83,276.25	100.0%	100,309.50		100.0%	
461.01 · Conservation of Natural Resource					1,823,561.90	100.0%						
481.00 · EMPLOYER PAID BENEFITS												
481.10 · Soc. Sec./Medicare Tax	13,690.01	-36.96%	18,369.34	-2.07%	18,298.16	-9.85%	27,100.20	7.75%	22,355.47	20,000.00	10.54%	20,000.00
481.30 · PA UC-Employer Paid	1,269.32	21.22%	664.81	9.75%	491.15	-103.6%	3,108.84	67.83%	4,620.47	5,000.00	-8.21%	5,000.00
483.30 · 401a Employer Contributions	6,648.53	6.84%	3,940.58	-54.8%	4,691.21	4.08%	8,006.16	15.07%	15,679.26	8,637.00	44.91%	14,500.00
483.31 · 457B Annual Fee												
484.10 · Workers Compensation Insurance	1,321.00	-13.55%	1,003.51	-49.48%	594.00	-128.96%	1,784.00	32.74%	1,242.00	1,200.00	3.38%	1,400.00
484.20 · Short Term Disability	1,949.23	2.53%	1,586.52	-44.97%	969.46	-137.25%	1,932.10	29.56%	1,096.63	1,500.00	-36.78%	1,700.00
487.00 · Health Insurance	32,352.88	-9.11%	22,682.82	-62.3%	24,156.58	-24.19%	36,088.42	16.87%	32,610.60	33,237.00	-1.92%	40,000.00
Total 481.00 · EMPLOYER PAID BENEFITS/PAYROLL DEDUCTIONS	57,230.97	-13.3%	48,247.58	-36.93%	49,200.56	-20.45%	78,019.72	16.23%	77,604.43	69,574.00	10.35%	82,600.00
486.00 · INSURANCE												
486.10 · Prop. Gen. Liab., Off/Emp/Prac (Property, General Liability, Public Officials/Emp. Practices Insurance)	15,954.51	4.1%	22,391.67	21.89%	17,646.00	0.87%	9,325.50	-97.52%	22,673.00	21,100.00	6.94%	21,100.00
486.11 · Flood Insurance	2,463.00	-1.5%	532.71	-369.3%	2,577.00	-0.89%	3,009.00	13.59%	3,497.00	3,009.00	13.95%	3,000.00
486.12 · Umbrella Policy	-3,406.70	264.38%	4,925.18	-7.2%	5,017.00	-0.74%	15,123.50	65.62%	5,306.00	5,300.00	0.11%	5,300.00
486.13 · Volunteer Accident & Automobile	600.00	-9.17%	598.60	-44.5%	600.00	13.5%	600.00	41.67%	500.00	350.00	30.0%	350.00
486.60 · Fidelity Bonds	173.45	-779.22%	1,341.97	-2.46%	1,367.00	-1.54%	1,868.00	28.43%	2,037.00	1,400.00	31.27%	1,600.00
486.61 · Commercial Crime Policy	853.96	-2.82%			2,403.00	-13.73%				2,500.00		2,500.00

	2019 Year End	Change	2020 Year End	Change	2021 Year End	Change	2022 Year End	Change	2023 Year End	Budget	Change	2024 Proposed Budget
486.62 · Cyber Liability	965.62	100.0%	1,512.55	7.44%	1,603.00	-5.43%	3,143.00	34.78%	2,460.00	3,043.00	-23.7%	3,000.00
486.70 · Pollution Liability Insurance	425.08	0.02%	164.62	-158.17%	439.00	0.0%				439.00		0.00
486.80 · Misc. Insurance, NEC			26.00	100.0%	250.00	100.0%			349.00		100.0%	350.00
Total 486.00 · INSURANCE	18,028.92	-49.11%	31,493.30	4.07%	31,902.00	-0.04%	33,069.00	0.52%	36,822.00	37,141.00	-0.87%	37,200.00
491.00 · OTHER FINANCING USES												
491.1 · Transfers to Capital Improvement										50,000.00		51,621.00
491.12 · RE Tax Refunds	1,798.18	100.0%	403.64	100.0%			751.90	100.0%	6,898.17	750.00	89.13%	750.00
491.20 · General Government Refunds			618.00	100.0%								
Total 491.00 · OTHER FINANCING USES	1,798.18	100.0%	1,021.64	100.0%			751.90	100.0%	6,898.17	50,750.00	-635.7%	52,371.00
492.00 · INTERFUND TRANSFERS OUT												
492.14 · Transfer to Open Space									2,022.78		100.0%	
492.15 · Transfer To Capital Reserve							500,000.00	100.0%				
492.25 · Transfer to Infrastructure												
492.35 · Transfer To Liquid Fuels			2,700.00	100.0%			5,494.20	100.0%				
492.40 · Transfer to ARPA							195,562.78	100.0%				
Total 492.00 · INTERFUND TRANSFERS OUT			2,700.00	100.0%			701,056.98	100.0%	2,022.78		100.0%	
492.50 · Transfer to PLGIT General Fund												
Total Expense/Expenditures:	1,240,974.10	8.75%	1,083,039.16	-6.21%	3,001,522.37	64.01%	2,021,561.60	39.62%	1,229,132.74	1,242,464.00	-1.08%	1,308,410.00
Net Ordinary Income:	148,142.76	100.0%	53,129.75	100.0%	420,140.84	99.28%	-141,721.84	-68.29%	148,845.65	-25,000.00	116.8%	0.00
Net Income/revenue:	148,142.76	100.0%	53,129.75	100.0%	420,140.84	99.28%	-141,721.84	-68.29%	148,845.65	-25,000.00	116.8%	